

# Inner North West Draft Action Plan

28 February 2020



**DfC**

Department  
for Communities  
[www.communities-ni.gov.uk](http://www.communities-ni.gov.uk)



**Belfast**  
City Council

**ARUP**

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# Overview of INW Action Plan

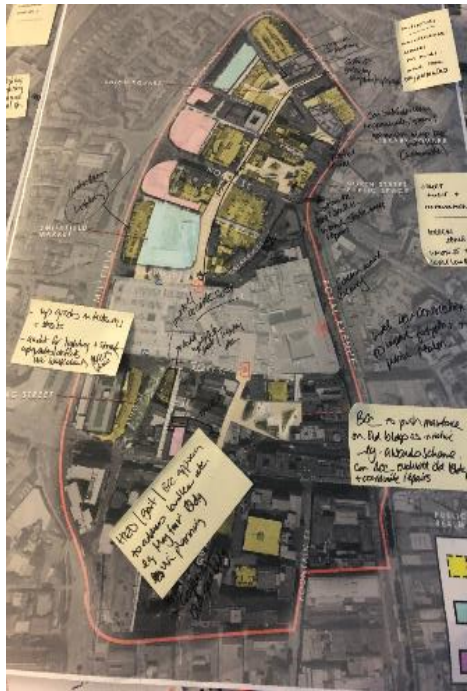
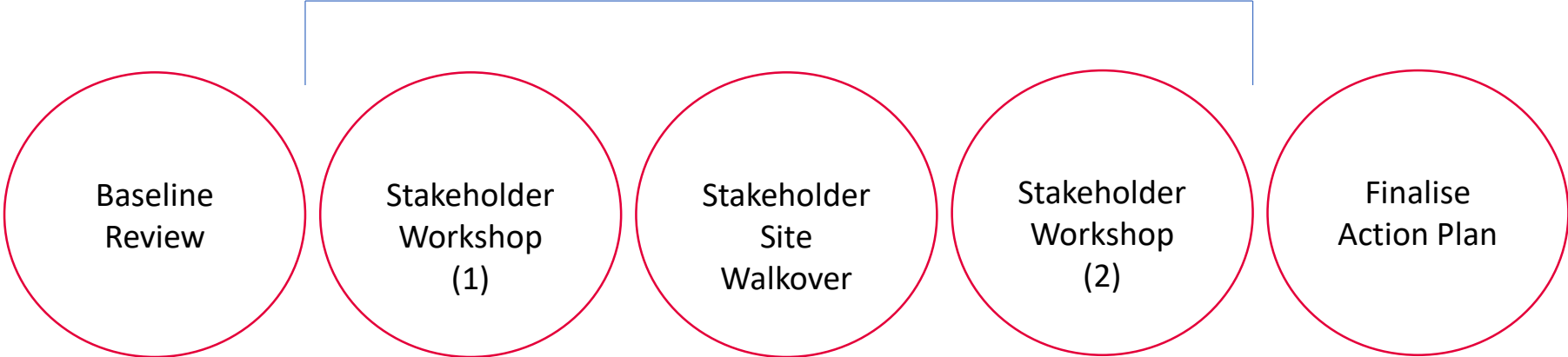
*The Action Plan aims to establish a clear sequence of projects and interventions which will assist in the delivery of the INW Masterplan.*


The Action Plan sets out the following:

- Defines the projects and interventions which have been established through stakeholder engagement and baseline review of the INW area and which support the Design Principles and Objectives which are established in the INW Masterplan;
- Priority (high, medium, low), timing and phasing of key interventions/ projects (short, medium and long term); and
- Responsibilities for delivery, including key stakeholders or partnerships.

# Action Plan Approach & Stakeholder Development

## Action Plan Development

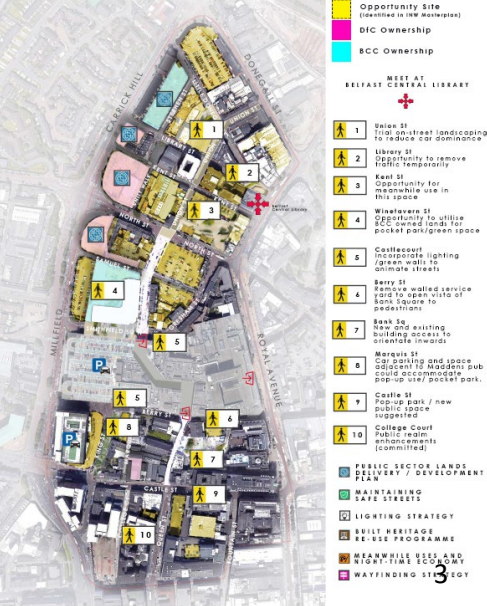


INW Action Plan Programme/ Initiative	Feedback from Workshop	Key Initiative Actions	Referenced in MP/ New Initiatives?	Existing Programmes/ Initiatives?	Priority S/M/L
 INW Central Spine Public Realm Design	<p>Public realm initiatives proposed along the general route of the INW 'central spine' to capture and encourage pedestrians to travel through the INW when moving through the area and between the proposed Transport Hub (SE) and Ulster University (NW).</p> <p>A key objective of this initiative would be to create an attractive and safe environment by reducing car dominance through the removal of on street parking, introducing cycle lanes (and parking), greening streets and creating informal spaces to dwell (pop-up parks).</p> <p>Small-scale schemes along key pedestrian routes should be developed as stepping stones of green/ high quality spaces, linking to DfC public realm schemes where applicable.</p> <p>Specific streets / spaces identified by stakeholders include:</p> <ul style="list-style-type: none"><li>Union Street</li><li>Library Street</li><li>Union St/ Kent Street space</li></ul>	<p>Site walkover to identify preferred locations (character area) and type of proposed public realm interventions with stakeholder group.</p> <p>Prioritisation and phasing of proposed interventions to be confirmed with stakeholders.</p> <p>Delivery mechanism and agents responsible to be established.</p> <p>Detailed design of priority interventions i.e. layout/ design of public spaces and pop-up parks.</p> <p><i>This initiative also relies heavily on other proposed projects such as lighting/ meanwhile use strategies (below).</i></p>	<p>P28: Improve North South Connections - key principles for positive placemaking along 'Central Spine'.</p> <p>P45: Secondary Street Design Principles.</p> <p>P60: New open space proposed on Union St. and high quality public realm.</p> <p>P27: Create a Network of Open Spaces. Library Square identified.</p> <p>No MP proposals.</p>	<p>DfC and BCC are producing a Belfast City Centre Material Palette document which sets out paving types to be introduced throughout Belfast, including the INW.</p> <p>Due to be complete Feb/ March 2020.</p> <p>(BCC) City Programme and Open Streets initiative could also provide mechanism for delivery.</p>	



### INW SITE WALKOVER

17 JANUARY 2020





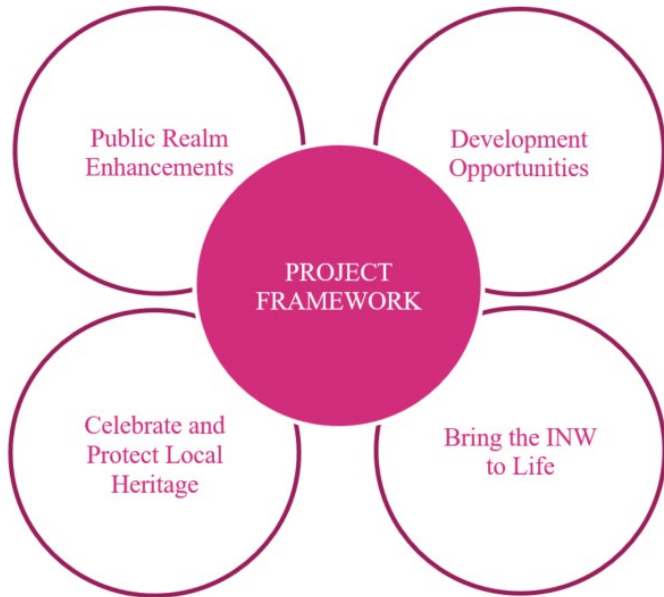
# Outcomes from Stakeholder Engagement

Stage of Engagement	Key Messages from Stakeholders	Impact on Action Plan
<b>Stage 1:</b> <b>1:1 Meetings</b> <b>(September to November 2019)</b>	<p>Private developers currently operating in the INW indicated that there would be interest in the public-sector lands coming forward for development, potentially as a package. Recognition to the changing context of the INW area, with future opportunities for new social and leisure offer were also identified.</p> <p>Issues and barriers to development were considered as the existing infrastructure capacity of Belfast (including water) and licensing restrictions which could be a barrier to implementing meanwhile leisure uses and enhancing night time economy.</p>	<p>Interest from the private sector in public sector sites is encouraging and highlights the market interest in supporting the development and regeneration of sites in the INW.</p> <p>The willingness of the private sector to consider new leisure uses in the INW also highlights the appetite to develop and trial new types of development / uses.</p>
<b>Stakeholder Workshop 1</b> <b>(November 2019)</b>	<p>The initial stakeholder workshop provided insight into interventions and projects which could be carried out in the short to medium term. During the workshop, stakeholders acknowledged the role the INW could play in the future, highlighting the importance of a safe and high-quality environment for users to walk and cycle through.</p> <p>Issues relating to the maintenance of the public realm were identified, along with the negative contribution vacant sites and surface level car parks create.</p> <p>The importance of retaining culture and heritage through the protection of buildings was also discussed, with the potential for these buildings to offer meanwhile use space was also explored.</p> <p>Emphasis was added to the short term dynamic actions that could speed change in the urban environment, e.g. the response to the Bank Buildings fire.</p> <p>The feedback provided was categorised under the headings of: INW Central Spine Public Realm Design; Public Sector Lands Delivery/ Development Plan; Maintaining Safe Streets; Lighting; Built Heritage Reuse; Meanwhile Uses and Night-time Economy as well as additional comments provided.</p>	<p>Feedback from the workshop was collated and shared with attendees prior to the site walkover.</p> <p>This feedback plus the site walkover has informed the projects that form the basis for the Action Plan, including public realm proposals and options to activate the INW.</p> <p>Stakeholders strong focus and request was for projects which could be delivered in the short term with the existing assets in the INW area.</p>

# Outcomes from Stakeholder Engagement

Stage of Engagement	Key Messages from Stakeholders	Impact on Action Plan
<b>Stage 2:</b> <b>Site Walkover</b> <b>(January 2020)</b>	<p>Following feedback from Stakeholder Workshop 1, the site walkover enabled stakeholders to specify proposals on a street by street and site by site basis.</p> <p>This allowed discussion on the opportunities to create a better pedestrian environment on streets such as Union Street and Library Street through short term measures including temporary removal of traffic.</p> <p>The following areas were visited and interventions proposed:</p> <ul style="list-style-type: none"> <li>• Union St: Trial on-street landscaping to reduce car dominance</li> <li>• Kent St: Opportunity for meanwhile use in this space</li> <li>• Winetavern St: Opportunity to utilise BCC owned lands for pocket park/green space</li> <li>• Library St: Opportunity to remove traffic temporarily</li> <li>• Castlecourt: Incorporate lighting /green walls to animate streets</li> <li>• Bank Square: New and existing building access to orientate outwards into the Square</li> <li>• Marquis St: Car parking and space adjacent to Madden's pub could accommodate pop-up use/ pocket park.</li> <li>• Berry St: Remove walled service yard to open vista of Bank Square to pedestrians</li> <li>• Castle St: Pop-up park / new public space suggested</li> <li>• College Court: Public realm enhancements</li> </ul>	<p>The site walkover enabled the projects identified by stakeholders in Stage 1 to be developed further, allowing the Action Plan to attribute projects to specific streets.</p>
<b>Stage 3:</b> <b>Stakeholder Workshop 2</b> <b>(February 2020)</b>	<p>The final workshop allowed the project team an opportunity to recap on the feedback provided and outcomes from the previous workshop and site walkover. The focus of this session was to discuss the priority rating associated with projects / initiatives for the Action Plan (High, Medium or Low Priority) and the proposed timescales for delivery (Short, Medium or Long term).</p> <p>Feedback from the workshop was collated and shared with attendees.</p>	<p>General agreement was received from stakeholders regarding short term, 'quick win' projects such as public realm street specific enhancements, specialist lighting, temporary space pilot at Library Street and heritage led projects.</p> <p>The group emphasised that success of the projects is dependant on effective delivery mechanisms, and a proactive, coherent approach, ensuring the long term co-ordination and success of the INW area. The Action Plan responded by attributing specific funding mechanisms against the four overarching Action Plan Projects.</p>

# Action Plan: Projects



## Types of Projects

The projects and interventions for the Action Plan are organised into four categories which directly align with key **urban design principles** set out in the INW Masterplan:

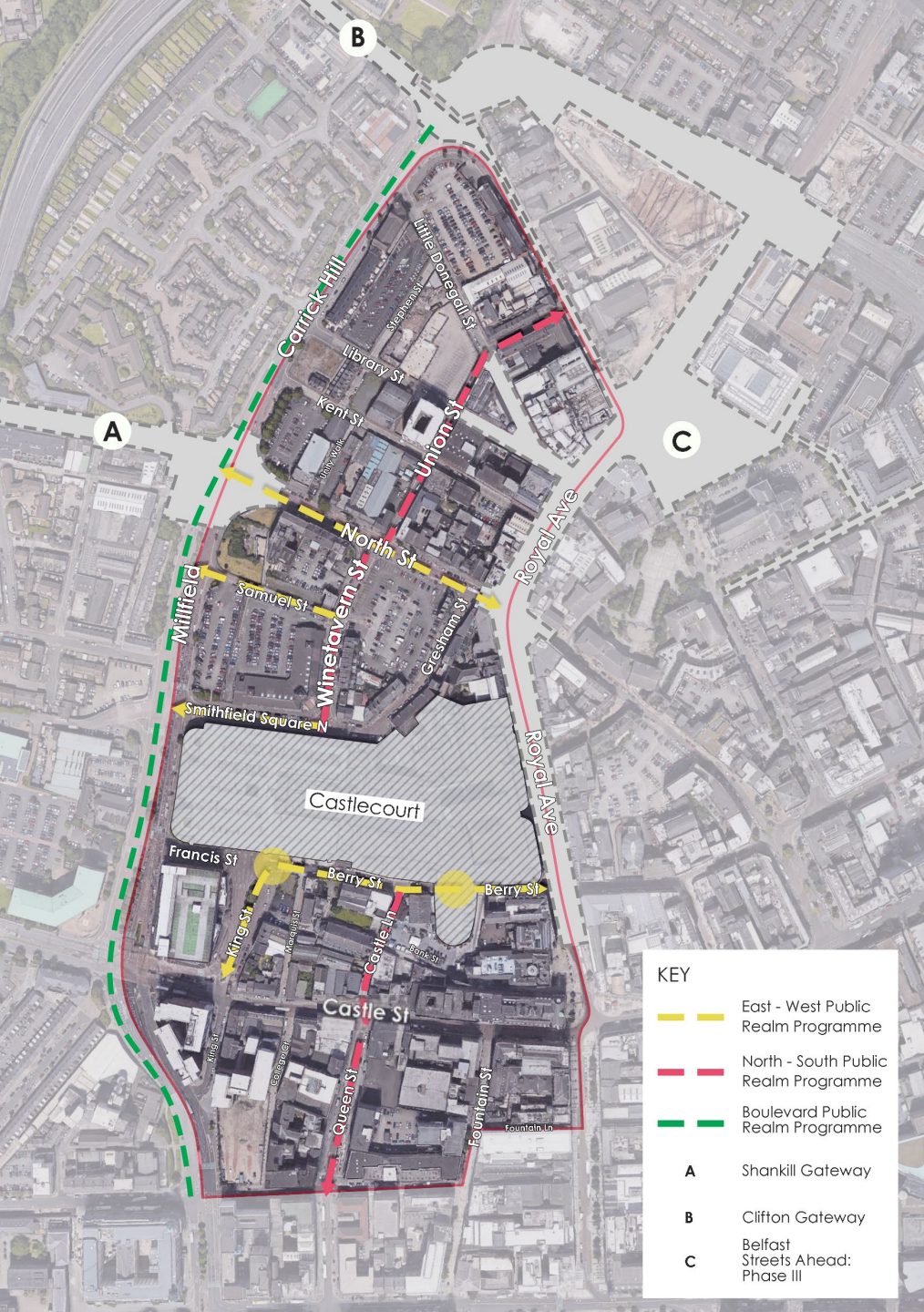
- 1. Public Realm Enhancements:** *Create a pedestrian and cyclist friendly environment.*
- 2. Development Opportunities:** *Development to encourage the urban economy and City Centre living.*
- 3. Celebrate and Protect Local Heritage:** *Integrate and reuse historic buildings.*
- 4. Bring Streets and Spaces to Life:** *Promote mixed use development to encourage the urban economy.*

# Action Plan: Projects

(Detail in Appendix)

1. Public Realm Enhancements		2. Development Opportunities		3. Celebrate and Protect Local Heritage		4. Bring the INW to Life	
1.1	INW Public Realm Upgrade Scheme	2.1	Public Sector Site Development:  INW Northern Cluster • Little Donegall Street • Library Street • Kent Street	3.1	INW Heritage Stewardship	4.1	Temporary Open Space
1.2	Carrick Hill / Millfield Road Urban Boulevard	2.2	DfC Development Briefs: • Samuel Street • 83 – 87 Castle Street	3.2	Adaptive Reuse of Listed Buildings and 'buildings of local significance'	4.2	Specialist Lighting
1.3	Street Specific Projects	2.3	Smithfield Market	3.3	Celebrate Local Culture and Heritage	4.3	Outdoor Activity / Events
1.4	Maintaining Safe Streets	2.4	Engage with private sector regarding schemes coming forward and s.76 Developer contributions	3.4	Adaptive reuse and redevelopment of Belfast Central Library	4.4	Link to arts / heritage trail
				3.5	Shopfront / Townscape Improvements		





# 1. Public Realm Enhancements

Create a Pedestrian and Cyclist Friendly Environment

	Project Title	Overview	Streets/ Spaces	Stakeholder Lead	Priority	Timescales
1.1	INW Priority Public Realm Upgrade Scheme	Implementation of high quality public realm to rationalise space and prioritise pedestrians and cyclists.	<b>High Priority Streets/ Phase 1:</b> Union Street College Court Winetavern Street Berry Street (removal of service yard) King Street (rationalise space adjacent to Castlecourt)	DfC	High	Medium term
			<b>Medium Priority/ Phase 2:</b> Queen Street Junction of Carrick Hill with North Street Junction of Millfield with Smithfield Square North Samuel Street		High	Medium to Long term



# 1. Public Realm Enhancements

## Create a Pedestrian and Cyclist Friendly Environment



01. These large streets, often with weak building frontage, should have a strong landscape structure of semi-mature trees.



02. Major crossing points should be spacious and celebrated as gateways to the City.



03. As arrival points to the city centre, design quality and choice will make a statement.

INW Masterplan 2018: Transport Corridor (Millfield Road & Carrick Hill) Proposals

	Project Title	Overview	Streets/ Spaces	Stakeholder Lead	Priority	Timescales
1.2	Carrick Hill / Millfield Road Urban Boulevard	Transform both sides of Carrick Hill/Millfield Road into an urban boulevard with green planting and reduced road widths where possible accommodating pedestrians and cycle use.	Carrick Hill and Millfield Road	DfI (with BCC/DfC)	High	Medium/ long term





## Public Realm Programme Northern Section

Remove on street car parking and replace with planters / seating.

Union Street: South Side

(A) 3 spaces

(B) 4 spaces

Winetavern Street

4 spaces



### Soft Landscaping

Union Street

North Street

Smithfield Square North

Winetavern Street



### Child Friendly Pedestrian Area

Winetavern Street:

Pavement Painting,

Street Furniture



### Parklet

Smithfield



### Pedestrian Priority

Upgrade to Existing:

North Street/ Union Street

Castlecourt / Winetavern Street

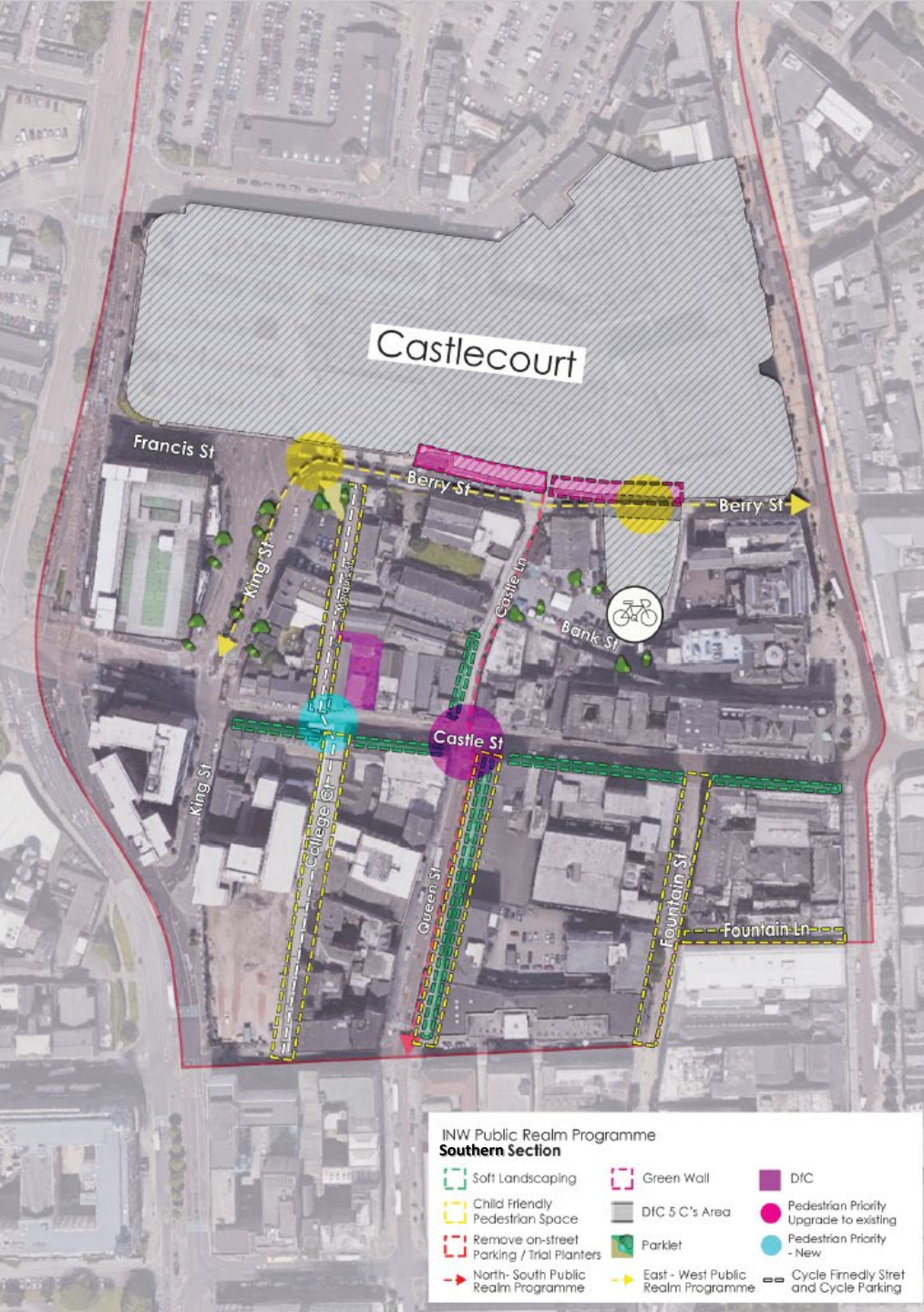
New:

Union Street / Donegall Street



	Project Title	Stakeholder Lead	Priority	Time-scales
1.3	Street Specific Projects	DfC	High	Short term





# Public Realm Programme Southern Section

## Green Wall

Castlecourt



## Soft Landscaping

Castle Street  
Castle Lane  
Queen Street



## Child Friendly Pedestrian Area

Pavement Painting  
College Court  
Marquis Street  
Fixed Structures  
Fountain Street  
Fountain Lane



## Parklet

Marquis Street



## Pedestrian Priority

Upgrade to Existing:  
Castle Street/ Queen Street

New:  
College Court/Castle Street/  
Marquis St Junction



	Project Title	Stakeholder Lead	Priority	Time-scales
1.3	Street Specific Projects	DfC	High	Short term



1. Public Realm Enhancements

Create a Pedestrian and Cyclist Friendly Environment



	Project Title	Overview	Streets/ Spaces	Stakeholder Lead	Priority	Timescales
1.4	Maintaining Safe Streets	A dedicated maintenance programme/ pathway for the INW to ensure the continual upkeep of public realm.	Throughout INW	Destination CQ BID, Belfast One BID and Dfl.	High	Short term

2. Development Opportunities

Development to encourage the urban economy and City Centre living

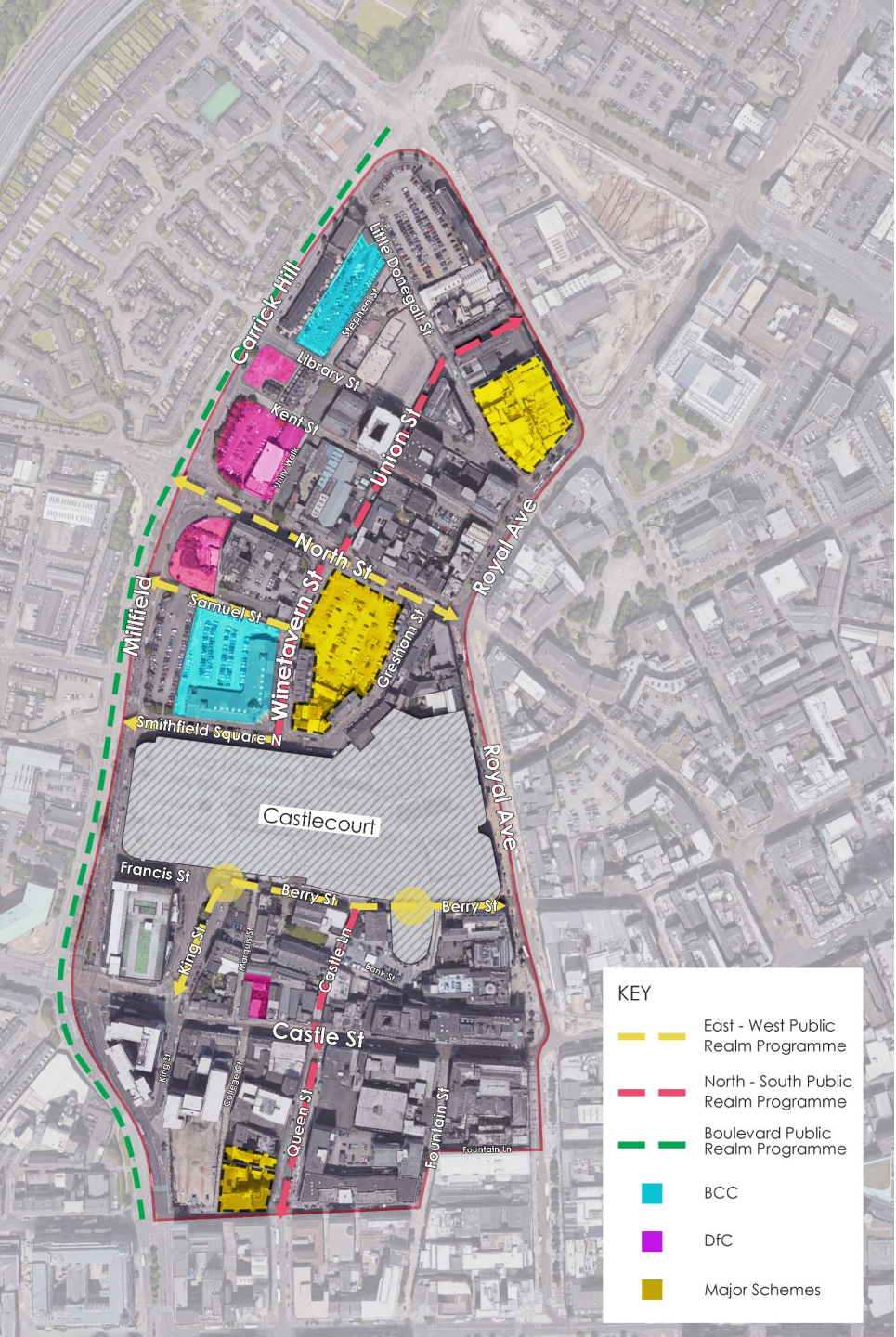


	Project Title	Overview	Streets/ Spaces	Stakeholder Lead	Priority	Timescales
2.1	Public Sector Site Development	A comprehensive and coordinated programme of residential led, mixed use development.	INW Northern Cluster: Little Donegall Street Library Street Kent Street	DfC / BCC	High	Short term



2. Development Opportunities

Development to encourage the urban economy and City Centre living

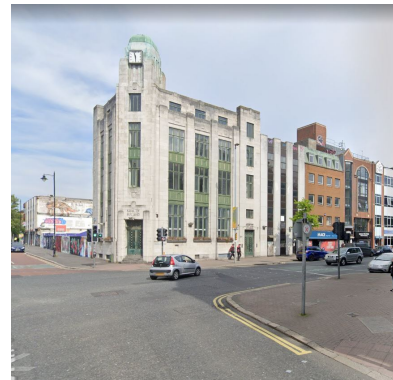
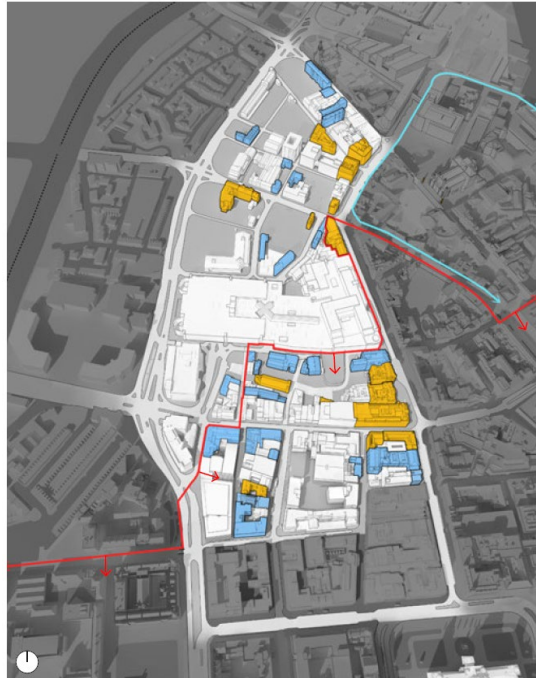


	Project Title	Overview	Streets/ Spaces	Stakeholder Lead	Priority	Timescales
2.2	Public Sector Site Development	Site Development through DfC development brief.	Samuel Street 83-87 Castle Street	DfC	High	Short term
2.3	Smithfield Market	Targeted maintenance to improve the cleanliness, lighting and decoration of the existing premises to enhance the first impressions of the market.	Smithfield Market premises	BCC	High	Short term
		A comprehensive and coordinated programme of residential led, mixed use development to include a re-imagined Smithfield Market with new public realm.	Smithfield Market and Car Park	BCC	High	Long term
2.4	Section 76/ Developer Contributions	Through planning process, developer contributions/ S76 agreements to be allocated to align with plans and priority schemes identified in the INW.	<ul style="list-style-type: none"><li>Private development sites coming forward throughout area.</li><li>Public sector development sites.</li></ul>	BCC (with DfC)	High	Short term



### 3. Celebrate and Protect Local Heritage

*Integrate and reuse historic buildings*



	Project Title	Overview	Stakeholder Lead	Priority	Timescales
3.1	INW Heritage Stewardship	Establish a INW heritage subgroup to help champion, protect and deliver heritage projects (research, regeneration, repair and revival) -identify neighbouring heritage groups and explore partnership options.	DfC: HED, Destination CQ, BID One and Local Community	Medium	Short
3.2		Adaptive Reuse of Listed Buildings and 'buildings of local significance' - identify and connect potential tenants for short-term tenancies.			
3.3		Celebrate Local Culture and Heritage - in features such as public realm, lighting and wayfinding.			
3.4	Shopfront and townscape improvements	<p>Opportunity for local businesses to improve the appearance of their premises and historic buildings throughout the INW.</p> <p>Priority Streets/ Phase 1 could include:</p> <ul style="list-style-type: none"> <li>- Donegall Street</li> <li>- Queen Street</li> </ul>	DfC, Destination CQ and BID One	High	Short

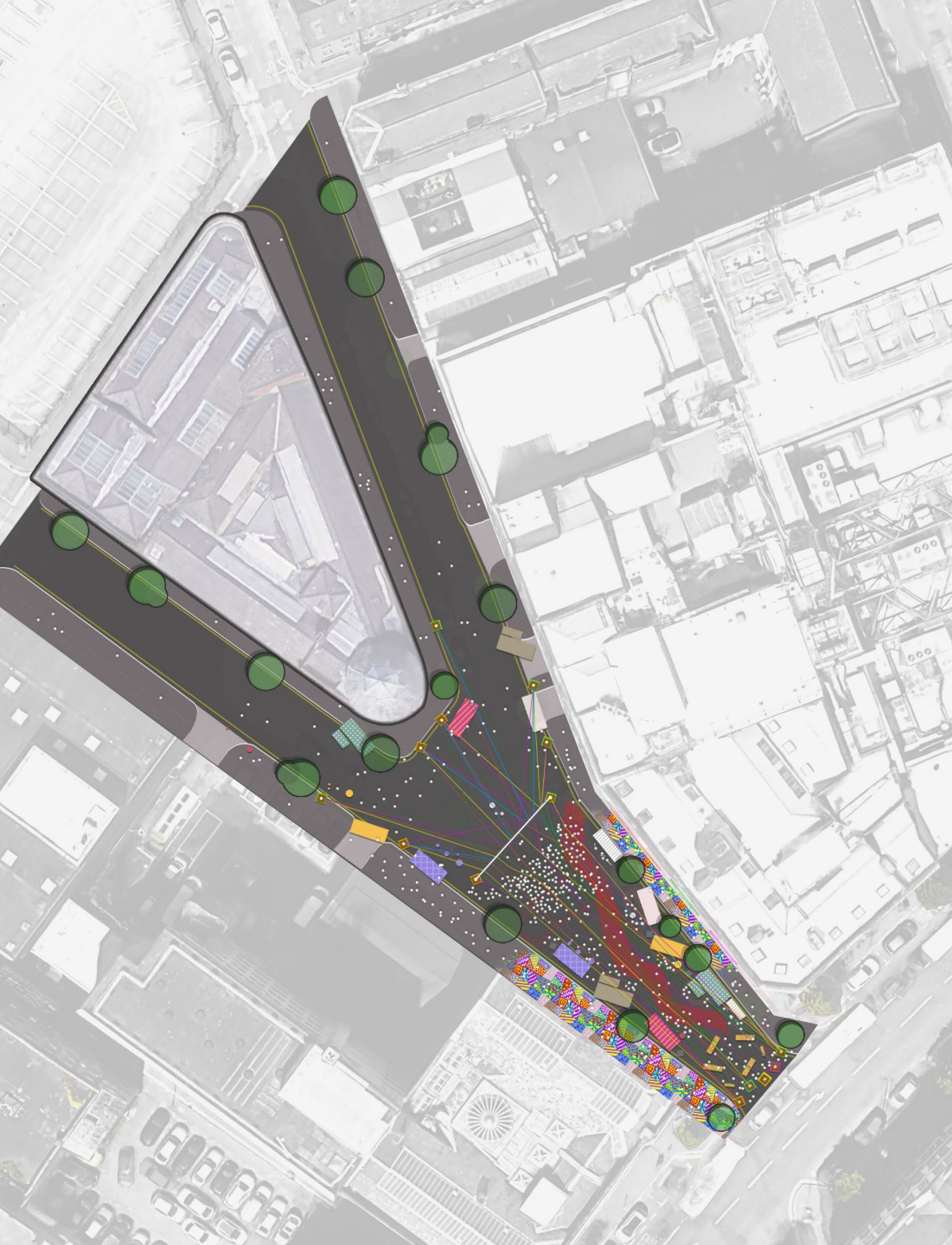
### 3. Celebrate and Protect Local Heritage

*Integrate and reuse historic buildings*



	Project Title	Overview	Stakeholder Lead	Priority	Timescales
3.5	Belfast Central Library	Creating a culture-related “outdoor room” in the city centre – Library Street	DfC and LibrariesNI	High	Short term
3.6		Reactivate the street, maintain architectural heritage and a variety of uses – Library Street / Union Street / specialist lighting			
3.7		Opportunity to deliver flexible work, innovation and cultural space: Redevelopment of Belfast Central Library.	DfC and LibrariesNI	High	Medium term





## 4. Bring the INW to life

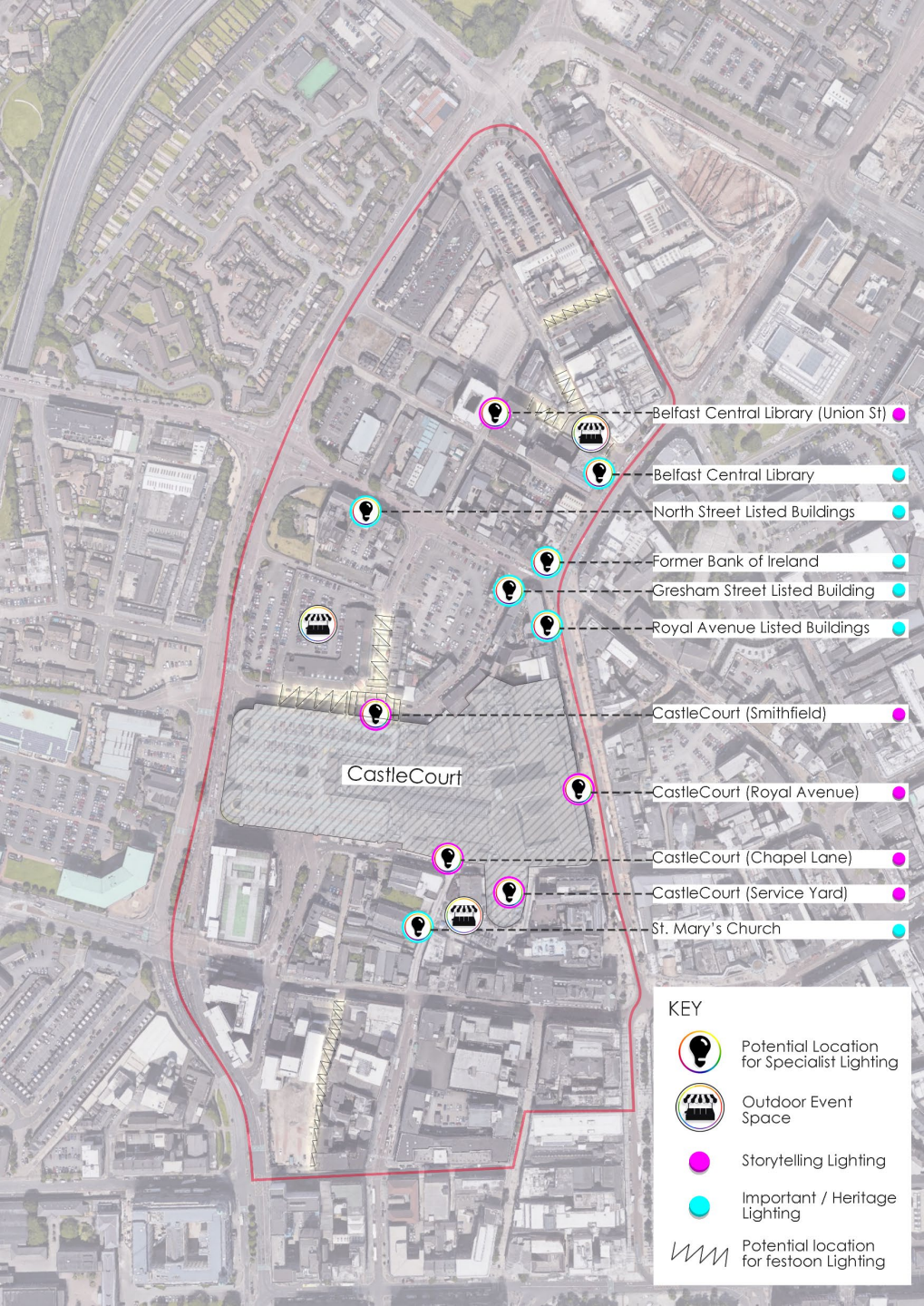
*Promote mixed use development to encourage the urban economy*

	Project Title	Overview	Stakeholder Lead	Priority	Timescales
4.1	Temporary Open Space Pilot at Library Street	Opportunity to put in place temporary measures to test out the 'Library Square' proposals in advance of Belfast Streets Ahead Phase III being implemented.	DfC / BCC and Libraries NI.	High	Short



4. Bring the INW to life

Promote mixed use development to encourage the urban economy

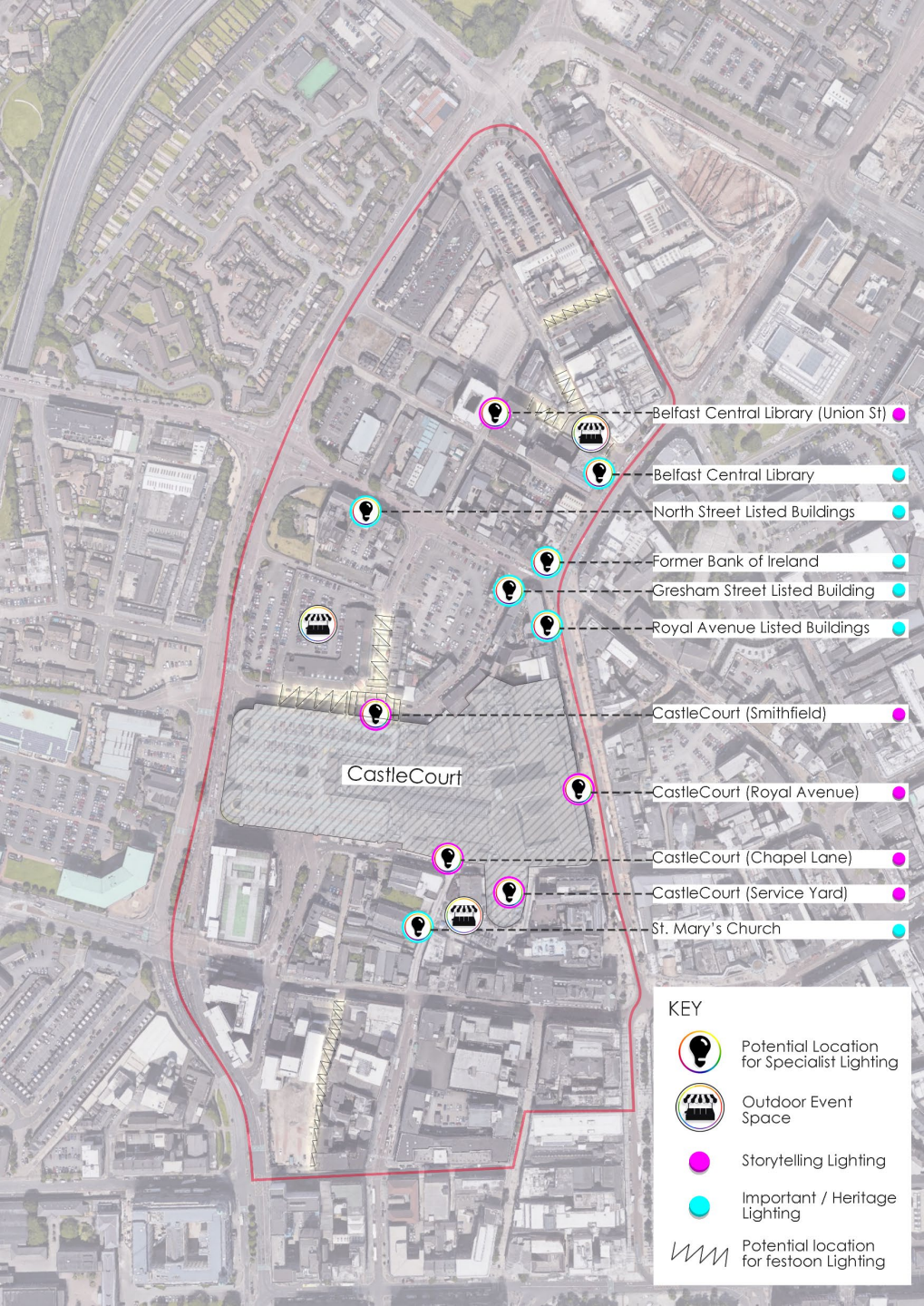


	Project Title	Streets/ Spaces	Stakeholder Lead	Priority	Timescales
4.2	Specialist Lighting	<p>Festoon Lighting (overhead street lights):</p> <ul style="list-style-type: none"><li>- Union Street (Donegall St to Little Donegall St)</li><li>- Library Street</li><li>- College Court</li><li>- Marquis Street</li><li>- Smithfield Market</li></ul> <p>Historic Building Lighting:</p> <ul style="list-style-type: none"><li>- Belfast Central Library (front façade)</li><li>- Bank of Ireland</li><li>- Gresham Street</li><li>- North Street Listed Buildings</li><li>- St. Marys Church</li></ul> <p>Storytelling through light:</p> <ul style="list-style-type: none"><li>- Castle Street</li><li>- Castlecourt</li><li>- Castlcourt service yard (Berry Street)</li></ul>	BCC / DfC	High	Short



4. Bring the INW to life

Promote mixed use development to encourage the urban economy

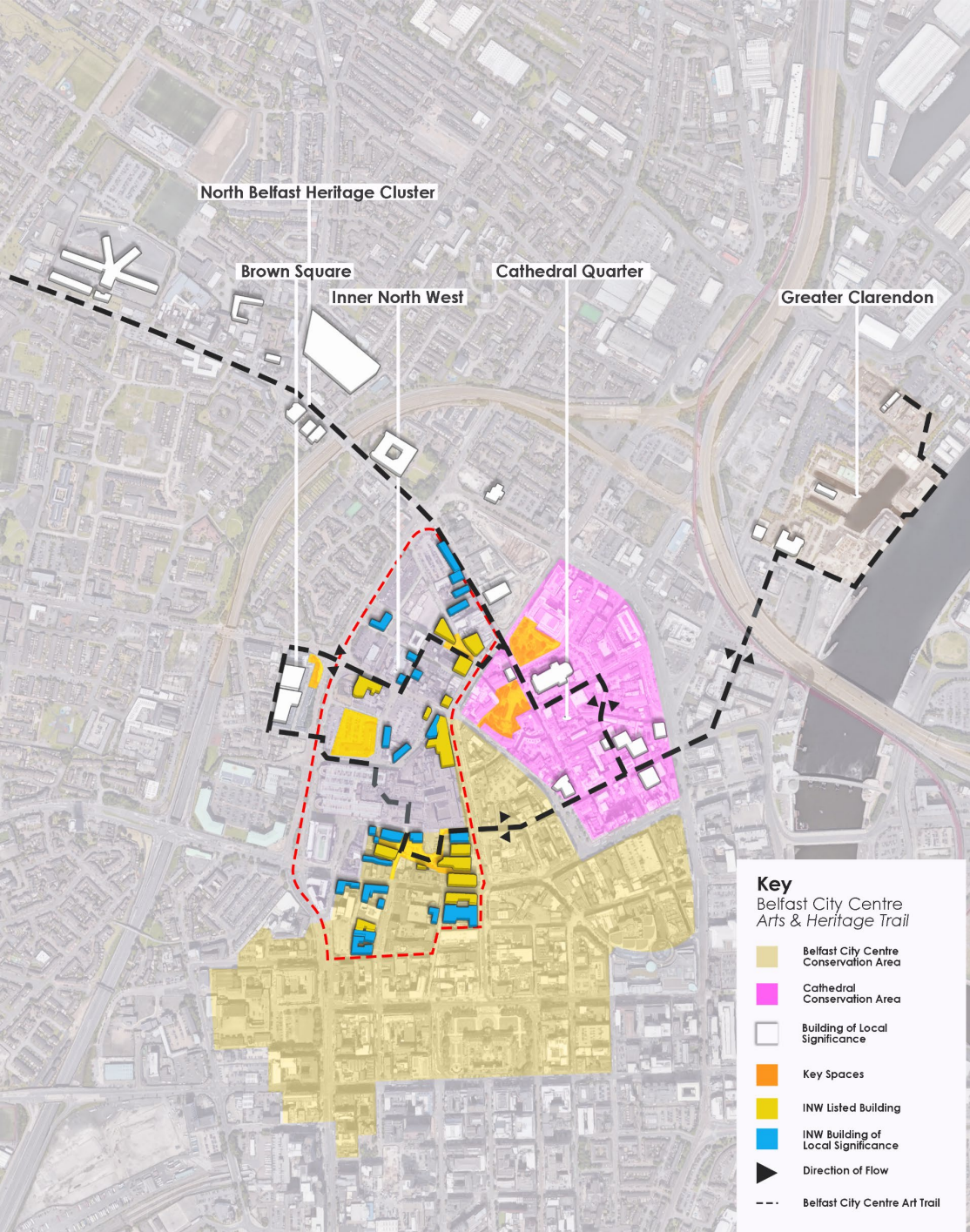


	Project Title	Streets/ Spaces	Stakeholder Lead	Priority	Timescales
4.3	Outdoor Activity / Events	Create programme/spaces for activities/outdoor events. Potential locations include:  - BCC Smithfield car park (potential for speciality/ food markets) - Library Street - Bank Square	DfC, BCC, DfI, LibrariesNI and Destination CQ BID; Heritage Subgroup	Medium	Short



4. Bring the INW to life

Promote mixed use development to encourage the urban economy



	Project Title	Streets/ Spaces	Stakeholder Lead	Priority	Timescales
4.4	Link to Arts and Heritage Trail	Create a link to arts/ heritage trail from: Greater Clarendon / Sailortown to Cathedral Quarter through the INW to Brown Square and onwards to Clifton Gateway and Crumlin Road.	BCC, DfC and local communities.	Medium	Short term

# Levers for Delivery/ Funding

1. Public Realm Enhancements	2. Development Opportunities	3. Celebrate and Protect Local Heritage	4. Bring the INW to Life
<ul style="list-style-type: none"> <li>Improving Places projects (DfC): Belfast Streets Ahead Phase 3</li> <li>Public Realm Environmental Improvements (DfC): Clifton and Shankill Gateway Schemes</li> <li>Developer Contributions (BCC): 5 C's public realm upgrade</li> <li>Cycling Strategy (DfI)</li> </ul>	<ul style="list-style-type: none"> <li>Strategic Sites Assessment / Development Briefs (DfC/BCC)</li> <li>Developer Contributions (BCC)</li> <li>Local Development Plan (BCC)</li> </ul>	<ul style="list-style-type: none"> <li>Repair and Maintenance Guidance, Historic Environment Division (DfC)</li> <li>Revitalise Schemes (DfC)</li> <li>Historic Environment Fund (DfC)</li> <li>Heritage Fund (National Lottery Heritage Fund NI)</li> <li>Small Capital Grants Programme (DfC)</li> </ul>	<ul style="list-style-type: none"> <li>Lighting Strategy (BCC)</li> <li>Developer Contributions (BCC)</li> <li>Future City Programme (BCC)</li> <li>Heritage Fund (National Lottery Heritage Fund NI)</li> </ul>

## Appendix A: Detailed Inner North West Action Plan: Projects

## Action Plan: Projects

The priority projects that could be delivered or progressed in the short term (0-3 years) are summarised below. Where a phased approach is required, key actions are highlighted.

Ref	Project Title	Overview	Action(s)	Stakeholder Lead	Priority	Timescale
1. Public Realm Enhancements: <i>Create a Pedestrian and Cyclist Friendly Environment</i>						
1.1	INW Priority Public Realm Upgrade Scheme	<p>Implementation of high quality public realm to rationalise space and prioritise pedestrians and cyclists.</p> <p><b>High Priority Streets/ Phase 1:</b></p> <ul style="list-style-type: none"> <li>- Union Street</li> <li>- Winetavern Street</li> <li>- Berry Street (removal of service yard)</li> <li>- King Street (rationalise space adjacent to Castlecourt)</li> <li>- College Court</li> </ul> <p><b>Medium Priority/ Phase 2:</b></p> <ul style="list-style-type: none"> <li>- Queen Street</li> <li>- Junction of Carrick Hill with North Street</li> <li>- Junction of Millfield with Smithfield Square North</li> <li>- Samuel Street</li> </ul>	<p>INW Public Realm Detailed Design:</p> <ul style="list-style-type: none"> <li>- Develop the concept proposals agreed in outline, taking into account any changes requested, indicating spatial arrangements, construction materials and appearance.</li> <li>- Prepare outline specifications and schedules of materials and maintenance.</li> <li>- Consultation: Consult with the local community and statutory authorities.</li> <li>- Cost Plan: Provide developed detailed information for preparation of estimate of construction costs.</li> <li>- Detailed Planning Application: Make detailed applications for statutory approvals.</li> <li>- Develop Technical Design: Develop detailed proposals in sufficient detail to obtain the Client's approval of the proposed materials, techniques and standards of workmanship.</li> <li>- Construction: Procure and appoint a contractor to undertake the relevant section of the works.</li> </ul>	DfC	High	Medium term
1.2	Carrick Hill / Millfield Road Urban Boulevard.	Transform both sides of Carrick Hill/Millfield Road into an urban boulevard with green planting and reduced road widths where possible accommodating pedestrians and cycle use.	<ul style="list-style-type: none"> <li>- DfC to engage design team to develop visuals/ street cross sections of Carrick Hill/ Millfield Road Urban Boulevard to assist in the promotion and 'buy in' of the scheme.</li> <li>- Explore feasibility of how/when an urban boulevard could be delivered linked to the progress of the York Street Interchange: which proposes to separate local and strategic traffic potentially reducing the traffic flows along Carrick Hill / Millfield Road during peak hours.</li> </ul>	DfI (with BCC/DfC)	High	Medium/ Long term

## Action Plan: Projects

The priority projects that could be delivered or progressed in the short term (0-3 years) are summarised below. Where a phased approach is required, key actions are highlighted.

Ref	Project Title	Overview	Action(s)	Stakeholder Lead	Priority	Timescale
1. Public Realm Enhancements: <i>Create a Pedestrian and Cyclist Friendly Environment</i>						
Street Specific Projects						
1.3	Removal of on-street car parking and locating planters temporarily	Union Street: (a) 3 spaces (b) 4 spaces	<ul style="list-style-type: none"> <li>- DfC to engage with DfI to secure permission for the temporary removal of car parking spaces.</li> <li>- Engage with building/ business owners regarding opportunities for business 'usage' i.e. café seating.</li> <li>- Planters set out on parking spaces identified.</li> <li>- Project evaluation process to define the success of temporary measures to enable initiative to be rolled out/ made permanent.</li> </ul>	DfC	High	Short Term/ Quick Win
		Winetavern Street: 4 spaces				
	Pedestrian area trialling	Library Street	<ul style="list-style-type: none"> <li>- DfC to engage with DfI to secure permission for temporary vehicular access restrictions and removal of on-street parking: 8 spaces.</li> <li>- Assess opportunities to coordinate and bring forward through City Centre Connectivity Study and BCC weekend activities programme.</li> <li>- Engagement with community/ businesses to plan appropriate event in space.</li> <li>- Event scheduled and promoted.</li> </ul>			
	Pedestrian Priority	Pedestrian Priority - New: <ul style="list-style-type: none"> <li>- Union Street/ Donegall Street</li> <li>- College Court/Castle Street/ Marquis St Junction</li> </ul>	<ul style="list-style-type: none"> <li>- To form part of comprehensive public realm design scheme (ref 1.1).</li> <li>- Areas identified should be prioritised to influence direction of travel through INW.</li> <li>- Potential new pedestrian crossing points.</li> <li>- DfC to engage with DfI regarding short term measures including painted road interventions/ zebra crossings.</li> </ul>			
		Pedestrian Priority – Upgrade to Existing: <ul style="list-style-type: none"> <li>- Winetavern Street/North Street/ Union Street Junction</li> <li>- Castlecourt/ Winetavern Street Junction</li> <li>- Castle Street/ Queen Street</li> </ul>	<ul style="list-style-type: none"> <li>- To form part of comprehensive public realm design scheme.</li> <li>- DfC to engage with DfI regarding short term measures including painted road interventions/ zebra crossings.</li> </ul>			

## Action Plan: Projects

The priority projects that could be delivered or progressed in the short term (0-3 years) are summarised below. Where a phased approach is required, key actions are highlighted.

Ref	Project Title	Overview	Action(s)	Stakeholder Lead	Priority	Timescale
1. Public Realm Enhancements: <i>Create a Pedestrian and Cyclist Friendly Environment</i>						
Street Specific Projects						
1.3	Cycle Friendly Streets and Cycle Parking	<ul style="list-style-type: none"> <li>- Building upon DfI Cycle Strategy, designate dedicated cycle routes through the INW. Route could include: College Court- Marquis St-Winetavern St and Union St.</li> <li>- Develop cycling infrastructure such as cycle stands adjacent to proposed event spaces or attractors in the INW. Could include: Bank Square, Brown Square, Library Square.</li> </ul>	<ul style="list-style-type: none"> <li>- DfI to promote inclusion of cycle routes through INW within Cycling Strategy.</li> <li>- Detail plans for type of cycle route types, i.e. segregated from traffic via road markings, tracks within highway etc.</li> <li>- Consult community on cycle route proposals.</li> <li>- Develop out appropriate high-quality cycle parking.</li> </ul>	DfC	High	Short Term/ Quick Win
	Child Friendly Streets	Pavement Painting: Winetavern Street College Court Marquis Street Library Street	<ul style="list-style-type: none"> <li>- DfC to secure permission from DfI regarding street/ pavement painting.</li> <li>- Engage with local community and artist to identify most appropriate and engaging painting intervention.</li> </ul>			
		Fixed Structures: Fountain Street Fountain Lane Queen Street Library Street	<ul style="list-style-type: none"> <li>- Engage with DfI on proposals.</li> <li>- Engage with private building owners regarding opportunity to attach play mechanism to external walls.</li> </ul>			
	Environmental Enhancements	Tree planting and temporary/ permanent planters located: Union Street Library Street North Street Winetavern Street Smithfield Square North Bank Square Castle Street Queens Street	<ul style="list-style-type: none"> <li>- Temporary wooden planters and trees located on pavements and spaces throughout INW.</li> <li>- BCC through planning system to promote high quality landscaping as part of s76 (developer contributions).</li> <li>- DfC to promote and integrate Sustainable Drainage Systems through public realm schemes.</li> </ul>			



## Action Plan: Projects

The priority projects that could be delivered or progressed in the short term (0-3 years) are summarised below. Where a phased approach is required, key actions are highlighted.

Ref	Project Title	Overview	Action(s)	Stakeholder Lead	Priority	Timescale
1. Public Realm Enhancements: <i>Create a Pedestrian and Cyclist Friendly Environment</i>						
Street Specific Projects						
1.3	Green Walls and roofs	Castlecourt and Berry Street (service yard wall).	<ul style="list-style-type: none"> <li>- Engage with owner regarding willingness for green walls and associated structures to be attached to building.</li> <li>- Appropriate design to be undertaken.</li> </ul>	DfC	High	Short Term/ Quick Win
	Pocket Park/ Parklets	Library Street ('Library Square')	<ul style="list-style-type: none"> <li>- Engage with DfI regarding the implementation of pocket park and the removal of car parking spaces.</li> <li>- DfC to commission landscape architect to design parklet proposal.</li> <li>- Opportunity for Libraries NI to engage regarding opportunities for Library space/ users to utilise parklet.</li> </ul>			
		Marquis Street	<ul style="list-style-type: none"> <li>- Engage with land owner to secure relevant permissions to use the space and maintain it.</li> <li>- DfC to commission landscape architect to design pocket park proposal.</li> <li>- Engage with local business owners regarding best usage of space.</li> </ul>			
		Smithfield	<ul style="list-style-type: none"> <li>- Explore opportunities to implement parklet as proposed in 2018 Masterplan.</li> <li>- BCC to engage with landscape architect to design out proposal.</li> <li>- Engage with Smithfield Market and local stakeholders tenants regarding proposed design.</li> </ul>	BCC and DfC	High	Short Term/ Quick Win
1.4	Maintaining Safe Streets	A dedicated maintenance programme/ pathway for the INW to ensure the continual upkeep of public realm.	<ul style="list-style-type: none"> <li>- Led by Destination CQ BID, Belfast BID One and DfI, create a consolidated feedback channel for residents and businesses in the INW to identify the maintenance issue and the body responsible for the upkeep.</li> <li>- Local business operators and community groups to provide ready made 'maintenance champions' to help promote maintenance / upkeep.</li> <li>- These key stakeholders should be integrated into any improvement scheme and ensuing management strategy.</li> </ul>	Destination CQ BID, Belfast One BID and DfI.	High	Short term

**Action Plan: Projects**

The priority projects that could be delivered or progressed in the short term (0-3 years) are summarised below. Where a phased approach is required, key actions are highlighted.

Ref	Project Title	Overview	Action(s)	Stakeholder Lead	Priority	Timescale
<b>2. Development Opportunities:</b> <i>Development to encourage the urban economy and City Centre living</i>						
2.1	Public Sector Site Development:  A comprehensive and coordinated programme of residential led, mixed use development.	INW Northern Cluster: - Little Donegall Street - Library Street - Kent Street	- Clustering of public sector sites to bring forward a comprehensive residential led, mixed use development. - Agree most suitable route or partner for delivery. - Planning Pre-application community consultation engagement to receive feedback on scheme proposals. - Planning Application submission and determination. - Commence construction of works.	BCC and DfC	High	Short term
2.2	Public Sector Site Development:  DfC development briefs.	Samuel Street	- Development brief issued by DfC setting out site details, vision statement, design brief and proposal details for interested developers. - Receive proposals from potential developers. - Selection of a Preferred Developer.	DfC	High	Short Term
		83-87 Castle Street	- Submit and have received approval for their planning application within 9 months of the agreement being signed. - Commence construction of works within 6 months from the date of planning permission. - Complete the works within 24 months from the date of the planning permission.			



Action Plan: Projects						
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Ref	Project Title	Overview	Action(s)	Stakeholder Lead	Priority	Timescale
<b>2. Development Opportunities:</b> <i>Development to encourage the urban economy and City Centre living</i>						
2.3	Smithfield Market	Targeted maintenance to improve the cleanliness, lighting and decoration of the existing premises to enhance the first impressions of the market.	BCC Markets Management Team to continue engagement with traders regarding improvements	BCC	High	Short Term
		A comprehensive and coordinated programme of residential led, mixed use development to include re-imagined Smithfield Market with new public realm.	<ul style="list-style-type: none"> <li>- Engagement with Smithfield Market traders.</li> <li>- Agree most suitable route or partner for delivery.</li> <li>- Planning Pre-application community consultation engagement to receive feedback on scheme proposals.</li> <li>- Planning Application submission and determination.</li> <li>- Commence construction of works.</li> </ul>	BCC (with DfC)	High	Long term
2.4	Section 76/ Developer Contributions	<p>Through planning process, developer contributions/ S76 agreements to be allocated to align with plans and priority schemes identified in the INW.</p> <p>Private development sites coming forward throughout area.</p> <ul style="list-style-type: none"> <li>- Public sector development sites.</li> <li>- Bywater (full planning application submitted)</li> <li>- Bank of Ireland</li> <li>- Castle Street</li> </ul>	<ul style="list-style-type: none"> <li>- Through planning process, developer contributions/ S76 agreements to be allocated to align with plans and priority schemes identified in the INW.</li> </ul>	BCC	High	Short Term

## Action Plan: Projects

The priority projects that could be delivered or progressed in the short term (0-3 years) are summarised below. Where a phased approach is required, key actions are highlighted.

Ref	Project Title	Overview	Action(s)	Stakeholder Lead	Priority	Timescale
3. Celebrate and Protect Local Heritage: <i>Integrate and reuse historic buildings</i>						
3.1	INW Heritage Stewardship	Establish a INW heritage subgroup to help champion, protect and deliver heritage projects (research, regeneration, repair and revival).  Potential for those interested to seek partnership, share experiences with neighbouring heritage groups such as the North Belfast Heritage Cluster and Sailortown Regeneration Group.	<ul style="list-style-type: none"> <li>- Identify clear roles and responsibilities.</li> <li>- Review revenue resources and funding.</li> <li>- Identify neighbouring heritage groups and explore partnership options.</li> <li>- Prioritise projects identified in the INW Masterplan and Action Plan, particularly those that could qualify for Historic Environment Funding and Grants or Heritage Lottery Funding.</li> </ul>	DfC: HED, Destination CQ, BID One and Local Community.	Medium	Short term
3.2		Adaptive Reuse of Listed Buildings and 'buildings of local significance' - identify and connect potential tenants for short-term tenancies.	<ul style="list-style-type: none"> <li>- Engage and work with building owners to identify funding streams for building maintenance and improvements.</li> <li>- Identify and connect potential tenants for meanwhile or short-term tenancies.</li> <li>- Collate a database of owners of 'buildings of local significance' and listed buildings (as defined in the 2018 INW Masterplan).</li> <li>-</li> </ul>		Medium	Short term
3.3		Celebrate Local Culture and Heritage- in features such as public realm, lighting and wayfinding.	<ul style="list-style-type: none"> <li>- Create a co-ordinated plan of events and projects.</li> <li>- Champion to express heritage and character of the INW in permanent features such as public realm, lighting and wayfinding, but also through events or temporary public art (ref 4.2).</li> </ul>		Medium	Short term
3.4	Shopfront and townscape improvements	Opportunity for local businesses to improve the appearance of their premises and historic buildings throughout the INW.  Priority Streets/ Phase 1 could include: <ul style="list-style-type: none"> <li>- Donegall Street</li> <li>- Queen Street</li> </ul>	<ul style="list-style-type: none"> <li>- DfC working with BIDs and local communities to prioritise streets most in need of shopfront/ townscape improvements.</li> <li>- Potential DfC Revitalise Scheme funding.</li> <li>- Joint funding with DfC HED for improvements to heritage buildings (full buildings) should also be explored.</li> </ul>	DfC, Destination CQ, BID One.	High	Short term



**Action Plan: Projects**

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Ref	Project Title	Overview	Action(s)	Stakeholder Lead	Priority	Timescale
3. Celebrate and Protect Local Heritage: <i>Integrate and reuse historic buildings</i>						
3.5	Belfast Central Library	Creating a culture-related “outdoor room” in the city centre – Library Street.	Library Street (see refer to ref 1.3 and 4.1)	DfC and Libraries NI.	High	Short Term
3.6		Reactivate the street, maintain architectural heritage and a variety of uses.	<ul style="list-style-type: none"><li>- Library Street / Union Street proposals.</li><li>- Specialist lighting proposals (see ref. 4.2)</li></ul>		High	Short Term
3.7		Opportunity to deliver flexible work, innovation and cultural space: Redevelopment of Belfast Central Library.	<ul style="list-style-type: none"><li>- Develop a concept for the site redevelopment.</li><li>- Engage in pre-application discussions with BCC and HED to establish capacity and parameters of the site.</li><li>- Undertake pre-application community consultation on emerging proposals.</li><li>- Submit Outline Business Case for proposals.</li></ul>		High	Medium term

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Ref	Project Title	Overview	Action(s)	Stakeholder Lead	Priority	Timescale
4. Bring the INW to life: <i>Promote mixed use development to encourage the urban economy.</i>						
4.1	Temporary Open Space Pilot	Opportunity to put in place temporary measures to test out the 'Library Square' proposals in advance of Belfast Streets Ahead Phase III being implemented.	<ul style="list-style-type: none"> <li>- DfC to enter into discussions with DfI and the local businesses to review the opportunity to remove car parking space/s and implement a pocket park for a temporary period.</li> <li>- Work with DfI on the process required for temporary removal of spaces and road closure.</li> <li>- DfC to identify funding stream for the implementation/removal or relocation.</li> </ul>	DfC / BCC and Libraries NI.	High	Short  Quick win
4.2	Specialist Lighting	<p>Festoon Lighting (overhead street lights):</p> <ul style="list-style-type: none"> <li>- Union Street (Donegall St to Little Donegall St)</li> <li>- Library Street</li> <li>- College Court</li> <li>- Marquis Street</li> <li>- Smithfield Market</li> </ul> <p>Historic Building Lighting:</p> <ul style="list-style-type: none"> <li>- Belfast Central Library (front façade)</li> <li>- Bank of Ireland</li> <li>- Gresham Street</li> <li>- North Street Listed Buildings</li> <li>- St. Marys Church</li> </ul> <p>Storytelling through light:</p> <ul style="list-style-type: none"> <li>- Castle Street</li> <li>- Castlecourt</li> <li>- Castlcourt service yard (Berry Street)</li> </ul>	<ul style="list-style-type: none"> <li>- DfI, DfC, BCC and local stakeholders to prioritise locations where new lighting should be implemented.</li> <li>- Lighting to add character and distinctiveness to heritage buildings within the INW.</li> <li>- This should be taken forward with the INW Public Realm Strategy.</li> </ul>	BCC / DfC	High	Short  Quick win

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Ref	Project Title	Overview	Action(s)	Stakeholder Lead	Priority	Timescale
4. Bring the INW to life: <i>Promote mixed use development to encourage the urban economy.</i>						
4.3	Events	Provide potential locations for activities such as outdoor markets include: <ul style="list-style-type: none"> <li>- BCC Smithfield car park (potential for speciality/ food markets)</li> <li>- Library Square</li> <li>- Bank Square</li> </ul>	<ul style="list-style-type: none"> <li>- Engage with statutory organisations, communities and businesses on development of meanwhile spaces and activities</li> <li>- DfC / BCC to engage with Libraries NI regarding meanwhile use on area adjacent to Belfast Central Library.</li> <li>- Stakeholders to meet and set out programme of events across INW area (could be championed by Heritage sub-group).</li> <li>- Stakeholders to explore funding mechanisms.</li> <li>- Appropriate licensing to be acquired.</li> <li>- Event programme to be coordinated, published and circulated.</li> </ul>	DfC, BCC, DfI, LibrariesNI and Destination CQ BID; Heritage Subgroup	Medium	Short
4.4	Art and Heritage Trail	Create a link to arts/ heritage trail from: Greater Clarendon / Sailortown to Cathedral Quarter through the INW to Brown Square and onwards to Clifton House and Crumlin Road Gaol.	<ul style="list-style-type: none"> <li>- DfC and BCC to engage with local tour guides and artists regarding content of trail and opportunities to expand arts throughout areas.</li> <li>- Wayfinding and promotion of trail for local groups and tourists.</li> </ul>	BCC, DfC and local communities.	Medium	Short